2022 at a glance Delivering on our strategy

Strong financial performance from continuing operations

Group revenue €8,902m ↑**28%** ^{on} 2021

Return on capital employed

23.7% ↑980bps ^{on} 2021

Profit before tax €1,560m ↑**119%** ^{on} 2021

Dividend per share 70.0 euro cents

↑8% ^{on} 2021

Underlying EBITDA

€1,848m ↑**60%** ^{on} 2021

Cash generated from operations €1,292m ↑**29%** ^{on} 2021

Basic underlying earnings per share

195.6 euro cents ↑**78%** ^{on} 2021

Leverage (net debt to underlying EBITDA)

0.5 times 1.5 times ⁱⁿ 2021



Completed sale of the Personal **Care Components** business, delivering greater focus



Delivering innovative solutions and keeping materials in circulation

Circular Driven Solutions Page 38-40

82%

of our revenue is from packaging and paper products that are reusable, recyclable or compostable

reduction of absolute waste to landfill from our manufacturing processes compared to our 2020 baseline

4%

Engaging, developing and safeguarding our people

Empowered People Page 41-43

8%

improvement in Total Recordable Case Rate compared to 2020 baseline



Transitioning to a low carbon, circular economy

Taking Action on Climate Page 44-57

Net-Zero 17%

science-based GHG reduction targets approved for Scopes 1, 2 & 3, aligned to a 1.5°C scenario

reduction of our absolute

against our 2019 baseline

00%

responsibly sourced fibre (75% FSC[™] or PEFC certified, with the balance controlled wood)



FunctionalBarrier

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Paper



Scope 1 and 2 GHG emissions

