

# MONDI GROUP Merrill Lynch Pan European Paper & Packaging Forum 2011

20 September 2011 London



## Mondi's strategic positioning

**Sector fundamentals** 

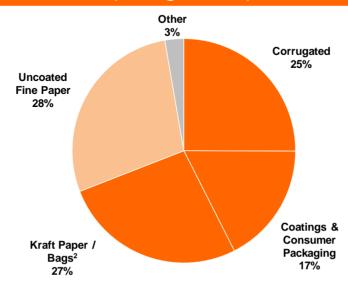
**Cash flow prioritisation** 

**Appendices** 

## Mondi's product exposure



### Mondi Group segment/product<sup>1</sup> mix



## Packaging

- Good fundamental demand dynamics
- Aside from sack kraft, no major substitution threats
- Demand growth robust in emerging markets

### **Uncoated Fine Paper (UFP)**

- Structural decline in western Europe
- Emerging market expectations more robust

#### Limited exposure to grades suffering secular decline

## Delivering on the key pillars to our strategy...



Leading market positions

Build on leading positions in packaging and Uncoated Fine Paper (UFP), particularly in emerging markets

High quality, low cost asset base

Maintain position as low-cost producer in our markets:

- Selectively investing in production capacity in lower-cost regions
- Exploiting benefits of upstream integration (including forestry)

Focus on performance

Focus on continuous productivity improvement and cost reduction, delivered through business excellence programmes and rigorous asset management

## **Attractiveness of emerging markets**



## Timber constraints

- Europe (ex. Russia) is short of timber
- No new virgin based capacity planned in Europe
- Mondi is potentially ~56% self-sufficient globally

## Emerging market growth

- Aside from Corrugated and Coatings, western markets maturing or in structural decline
- Emerging markets experiencing growth
  - Corrugated around 5%¹ ongoing benefit of west-east industrial shift and generally higher GDP growth
  - UFP around 2%¹ higher GDP growth and improving PC penetration
  - Sacks marginally positive<sup>1</sup> ongoing construction activity in line with GDP growth offsetting substitution

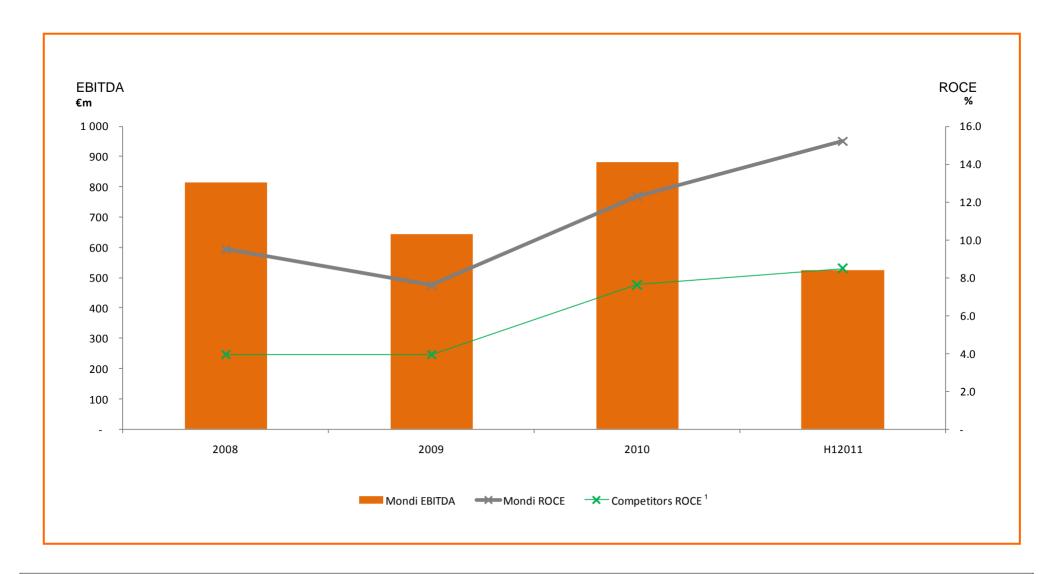
## Mondi's emerging market focus

- ~71% of net operating assets
- ~53% of revenue by destination

#### Mondi benefits from emerging market positioning

## Delivering through the cycle





High quality, low cost, well invested asset base delivering superior returns

## ... Supported by Balance Sheet Strength



#### **€ Millions**

#### Net debt

#### **Committed facilities**

Of which undrawn

Gearing (Net debt / Trading capital employed)
Net debt / 12 month trailing EBITDA (times)

H1 2011	H2 2010	H1 2010
(1 200)	(1 364)	(1 632)
<b>1 897</b> 781	<b>2 889</b> 1 481	<b>2 948</b> 1 358
27%	30%	35%
1.3	1.5	2.2

#### Good liquidity

- O Average maturity of committed facilities is 4.1 years (2.6 years at 31 December 2010)
- O Undrawn capacity on committed facilities of €781 million

#### Credit strength

- Long term corporate credit ratings of Baa3 (stable outlook) from Moody's Investor Service and BB+ (positive outlook) from Standard & Poor's
- Targeting sustained investment grade credit metrics

## Balance sheet strength a key differentiator



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## **Corrugated – Market fundamentals**



#### **Demand**

- Structural demand growth<sup>1</sup>
  - Western Europe 1% p.a.
  - o Eastern Europe 4% p.a.
  - o Average in Europe is around 2% p.a.

## Supply

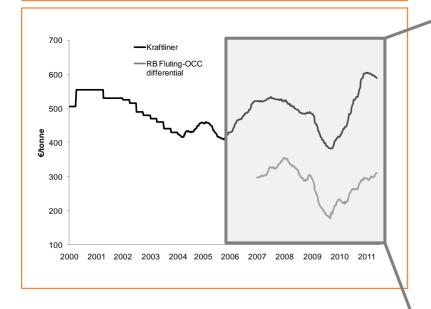
- Kraftliner
  - No new capacity
- Recycled Containerboard
  - New capacity announced of around 1.6 million tonnes (6.5% of market) to be introduced over the next 3 years
  - Expected to be absorbed by market growth

#### Solid fundamentals

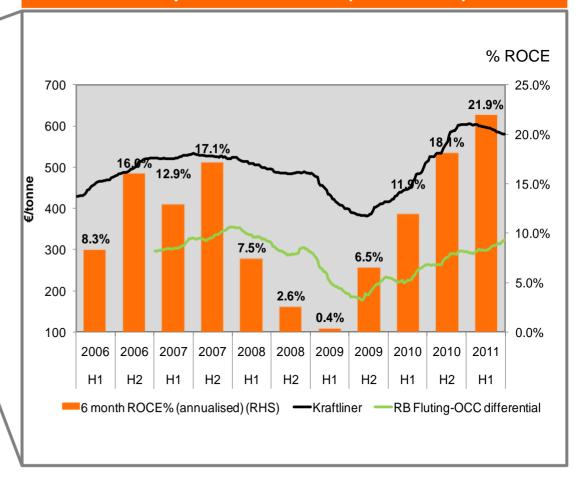
## Corrugated – Commodity cycle and Mondi returns



10 year price cycle (in EUR)



Mondi's ROCE (%), kraftliner price and RB fluting – OCC price differential (EUR/tonne)



Restructured business delivering strongly in cyclical upturn

## **Bags and Coatings – Market fundamentals**



#### Demand

- Structural demand decline for sack kraft in mature European markets
- Export sack kraft demand strong and structurally improved
- Coatings demand growth is positive in both west and east Europe

#### Supply

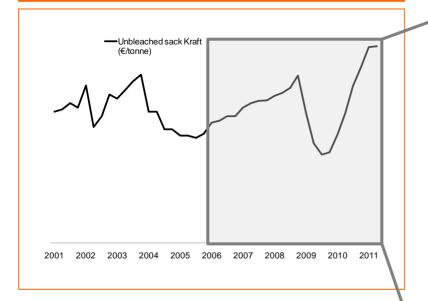
- Net sack kraft industry capacity reduction of ±1% <sup>1</sup>
- No new sack kraft capacity currently planned

#### **Fundamentals remain positive**

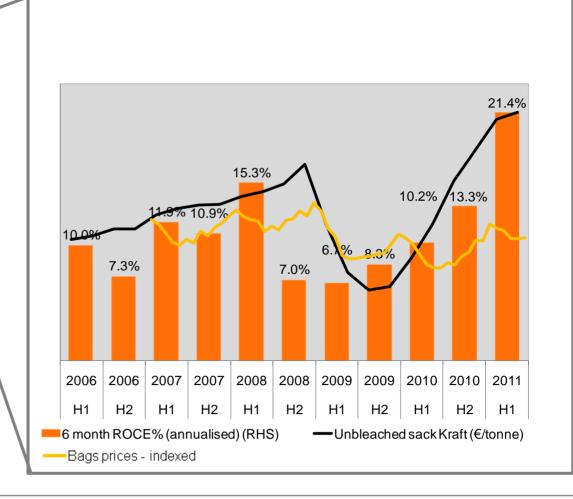
## **Bags & Coatings – Commodity cycle and Mondi returns**







Mondi's ROCE (%), sack kraft and indexed bags price (EUR/tonne)



**Excellent returns on very strong market recovery** 

Source: Mondi - Nominal prices

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## **Uncoated Fine Paper – Market fundamentals**



#### Demand

- Structural decline in western Europe
- Continued growth in eastern Europe

Supply

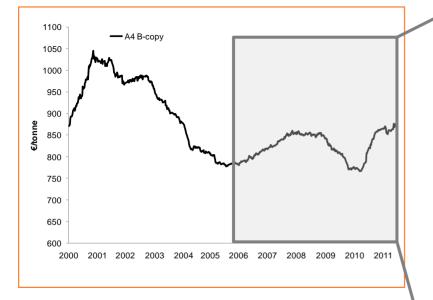
- Industry rationalisation continuing
- Expected future capacity increases
  - o In Europe no new machines planned or likely
  - Additional ~150 000 tons expected in Russia in 2013/4 matched by anticipated demand growth
- Non-integrated mills remain under pressure

### Further supply rationalisation in western Europe likely

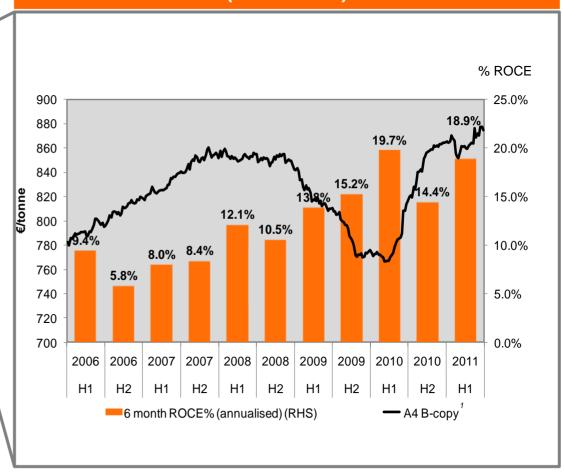
## **Uncoated Fine Paper – Commodity cycle and Mondi returns**







## Mondi's ROCE (%), Uncoated fine paper price (EUR/tonne)



Reaping rewards from integrated low-cost positioning



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## Strong free cash flow generation through the cycle



€ Millions	2008	2009	2010	H1 2011
Net cash inflow from operating activities	726	837	734	358
Capex, excluding major projects %of depreciation	(376) 103%	(222) 65%	(238) 66%	(109) 60%
Investment in forestry	(43)	(40)	(46)	(23)
	307	575	450	226
Major projects capex	(324)	(300)	(160)	(18)
Net cash inflow after investing activities	(17)	275	290	208

- Approximately €32m left to spend on major projects
- Excluding further major projects, capex estimated at around 80% of depreciation

### Increasing free cash flow as major projects completed

## **Free Cash Flow Priorities**



1

- Support dividends
- Achieve/maintain investment grade credit metrics
- Selective capital expenditure opportunities, mainly around cost optimisation

2

- M&A, if appropriate
- Increased shareholder distributions

### Continued disciplined cash flow allocation

## **Summary**



- Industry dynamics
  - Supply-side fundamentals generally remain strong in the Group's key paper grades
  - Macro-economic uncertainties a concern for demand in near-term
- Mondi's consistent strategy leaves it well-positioned to benefit
  - Favourable product and geographic exposures,
  - Integrated low cost position and
  - Focus on performance
- Supported by a strong balance sheet with ample liquidity
- Major projects largely complete and performing well
- Free cash flow priorities:
  - Support dividends
  - Achieve/maintain investment grade credit metrics
  - Selective capital expenditure opportunities, mainly around cost optimisation
  - M&A, if appropriate
  - Increased shareholder distributions

## Well positioned to continue delivering shareholder value



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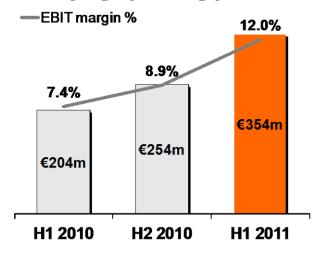
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## H1 2011 - Highlights

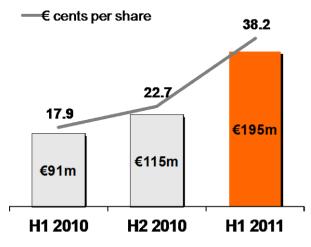






- Earnings significantly up versus 2010 on all measures
- Group ROCE<sup>2</sup> of 15.2%
  - Cash generated from operations of €403 million
  - Interim dividend of 8.25 euro cents per ordinary share

#### Underlying earnings<sup>1</sup>



- Refinancing of revolving credit facility completed
- Completion of Mpact demerger and related Mondi Ltd share consolidation

#### Positive trading environment and strong operational performance

## **Delivering on major projects**



#### Świecie's RCB machine

- 410,580 tonnes production in 2010
  - Full design capacity ~470,000 tonnes
  - well ahead of business plan
  - further >10% increase in output in 2011
- Additional volumes lifting Corrugated
   Business operational results
- Demand for lightweight grades firm
  - Good pricing levels achieved
  - Offset by waste paper input cost pressures
  - Further price increases announced

#### Syktyvkar mill modernisation

- Largest capital project in Mondi history, delivering
  - Reduced environmental footprint
  - Input cost efficiencies in wood and energy
  - Now self-sufficient in pulp requirements
  - Volume growth in Uncoated Fine Paper,
     Virgin Containerboard, pulp and energy
- Commissioned on schedule and within estimated capital cost (~€545 million)
- Strong first quarter operating performance
  - Underpinning very strong Uncoated Fine
     Paper Business result

## Effects of Mpact demerger and related share consolidation



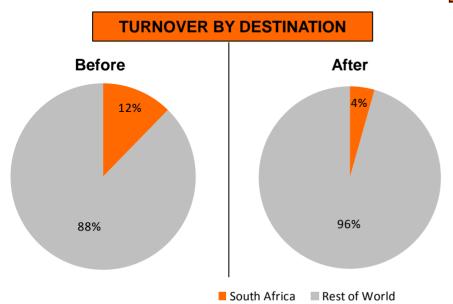
Underlying operating profit (€ million)

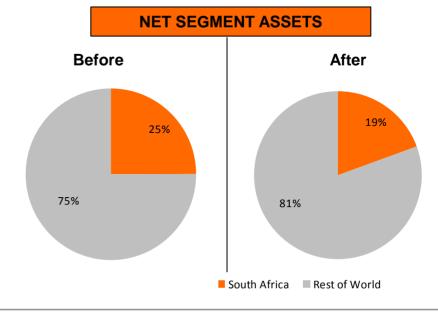
Underlying net profit (€ million)<sup>2</sup>

Underlying earnings per share (€ cent per share)

6 months			
Including Mpact	Excluding Mpact and after share consolidation		
373	354		
208	201		
40.8	41.7		

12 month trailing <sup>1</sup>				
Including Mpact	Excluding Mpact and after share consolidation			
660	608			
344	323			
67.4	67.0			





### Transaction EPS neutral on trailing 12 months basis

