

## **MONDI GROUP**

Credit Suisse – 2011 Global Paper & Packaging Conference

**24 February 2011** 



Group overview

2010 Financial results
Operational review
Major projects
Summary





## Mondi at a glance



Positions in relevant markets (2010)

#### No. 1 in Office Paper and UFP in Europe (2)

- No. 2 Virgin containerboard in Europe (2)
- No. 3 Corrugated Packaging in central and south east Europe (2)
- No. 1 in Kraft Paper in Europe<sup>(2)</sup>
- No. 1 in Industrial Bags in Europe<sup>(3)</sup>
- No. 1 in Commercial release liner in Europe

#### South Africa

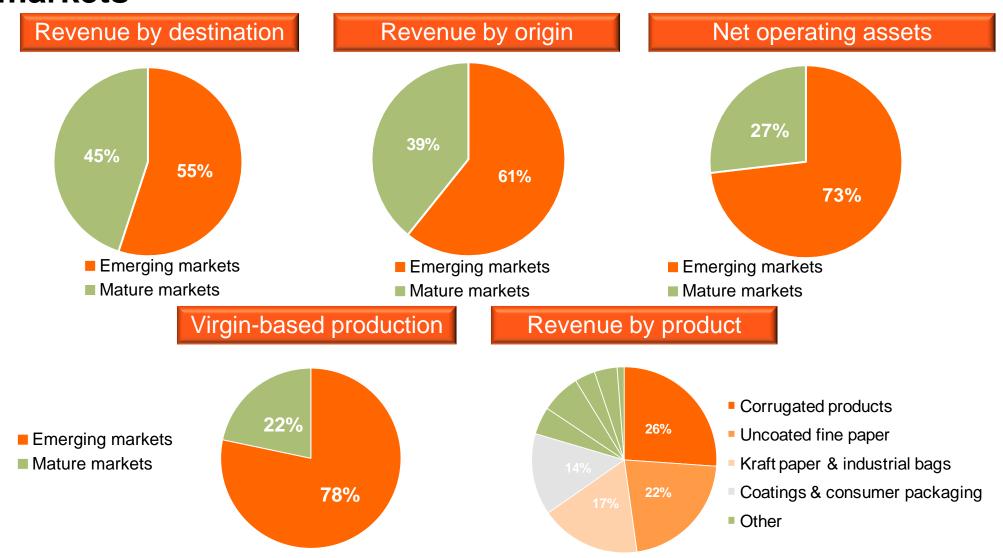
- No. 1 in Office Paper in SA (4)
- No. 1 in White Top Kraftliner in SA (4)
- No. 1 Corrugated Packaging in SA(3)
  - No. 1 in Cartonboard in SA
- No. 3 in Rigid Plastics in SA

No. 1 in Newsprint in South Africa(2)

<sup>(1)</sup> Segment revenues, including inter-segment revenues. EBIT % is before special items. (2) Based on production capacity. (3) Based on sales. (4) Based on capacity. Sources: RISI, Pöyry Forest Industry Consulting, Freedonia, BMI Foodpack, PAMSA, Mondi

# Focus on Packaging and UFP in emerging markets<sup>1</sup>





#### Competitive cost base and superior revenue growth

(1) Mondi 2010 data Page 4



## Integrated value chain

Leading market positions

+

High quality, low cost asset base

- low cost asset base
- Upstream production cost advantages



#### **Exploiting benefits of upstream integration**

Source: Mondi – 2010



## **Delivering on Group strategy in 2010**

# Leading market positions

- European Corrugated restructuring completed
- Expanded Uncoated fine paper and containerboard capacity in Russia
- Consolidated Industrial Bags leading market position in Europe
- South Africa division exited European Uncoated fine paper market – increasing pulp exposure

## High quality, low cost asset base

- •Syktyvkar mill modernisation completed, securing the mills' cost leadership
- New recycled containerboard machine at Świecie performing well
- Further refinements to Bags & Coatings business underway
- Exited from high-cost / non-core business's:
  - Frohnleiten and UK corrugated plants
  - Europapier paper merchant
  - Controlling interest in Hadera

## Focus on performance

- Relentless focus on costs entrenched
- Working capital within target range
- Strict adherence to capital expenditure approval limits, without compromising on performance
- Significant improvements in production / efficiencies across most businesses



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**→ 2010 Financial results** 

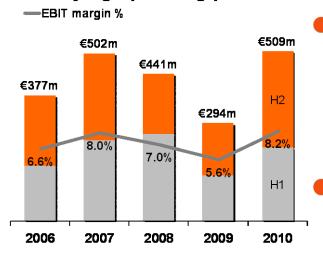
Operational review Major projects Summary





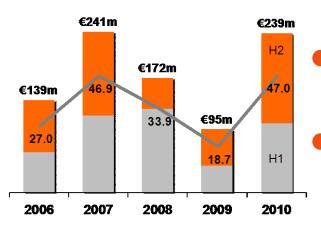
## **Key financial highlights**

#### **Underlying operating profit**



#### **Underlying earnings**

—Cents per share

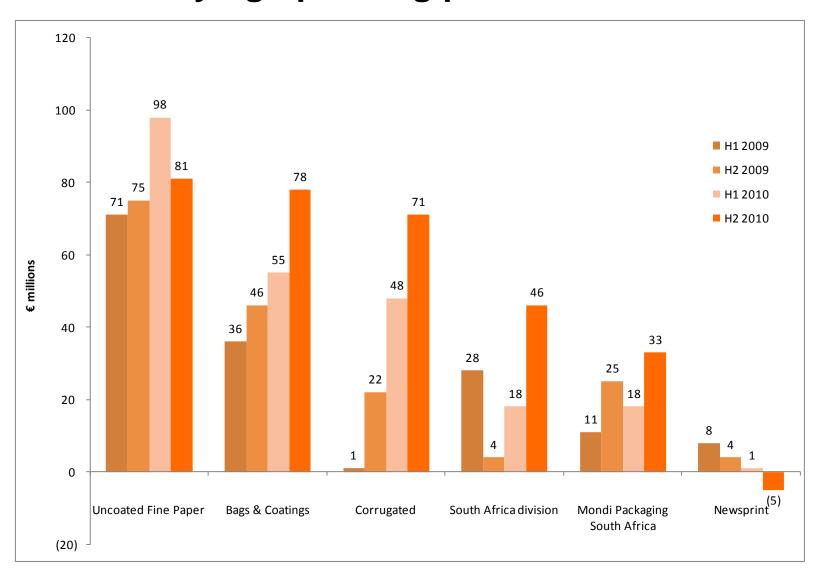


- Earnings significantly up versus 2009
  - O EBITDA up 37% at €882 million
  - Underlying operating profit up 73% at €509 million
  - Underlying EPS up 151% at 47.0 euro cents
  - O Group ROCE of 12.3%
  - Cash inflow from operations of €778 million
    - Strong EBITDA growth

    - Capital expenditure of €394 million (€160 million on major projects)
- Full year dividend of 20.0 euro cents per ordinary share, up 111%
- Successful launch of inaugural €500 million bond



## Divisional underlying operating profits<sup>1</sup>



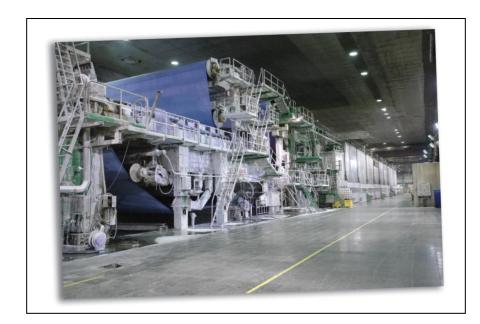
#### Strong performance from all major businesses



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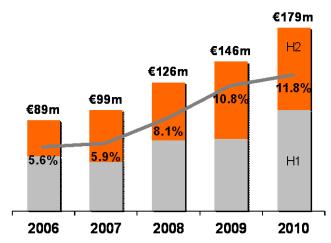




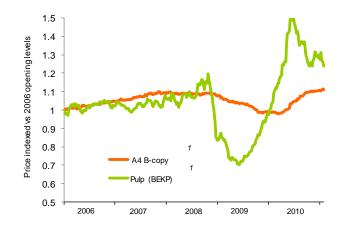
## **Uncoated Fine Paper**

#### Underlying operating profit

—EBIT margin %



- Excellent full year result on the back of a strong operating performance and improved pricing
- Cost pressures
  - Especially pulp at non-integrated mills
- Second half impacted by
  - Extended Syktyvkar shut for final commissioning (€15m)
  - Lower speciality volumes

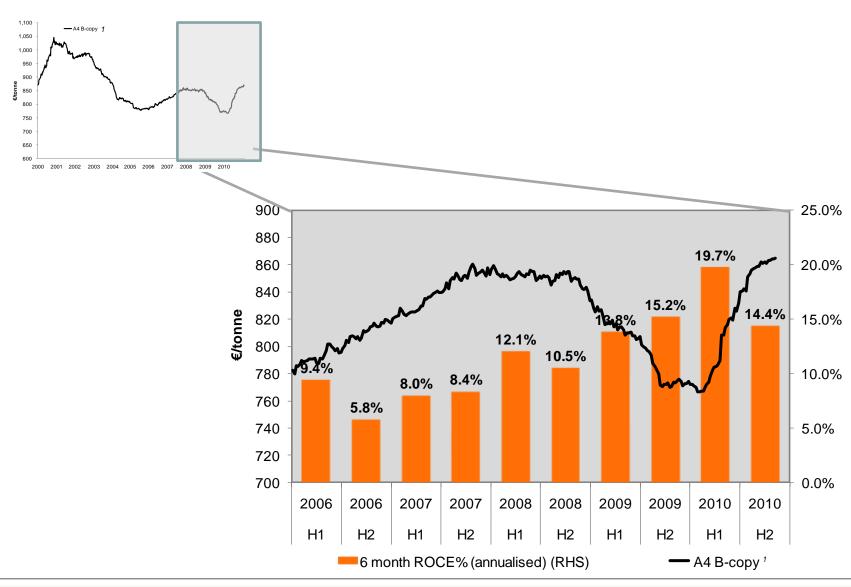


- Fundamentals remain attractive
  - Continued good demand growth in central Europe and Russia
  - Western Europe structurally mature need for continued rationalisation
  - Only new capacity in the pipeline is 150,000 tonnes in Russia in 2012 – matched by expected demand growth
  - Weaker euro supportive

#### Low cost, integrated mills delivering value

# **Uncoated Fine Paper – Commodity cycle and returns**



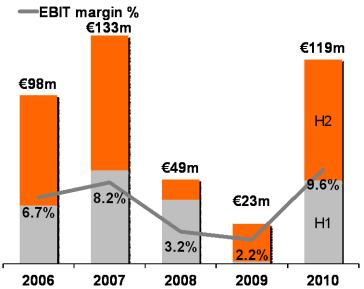


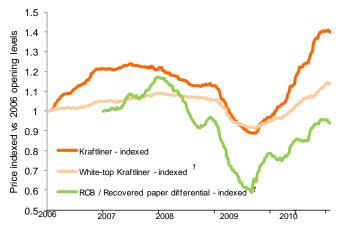
Price recovery, second half impacted by Syktyvkar shut



## Corrugated

#### **Underlying operating profit**



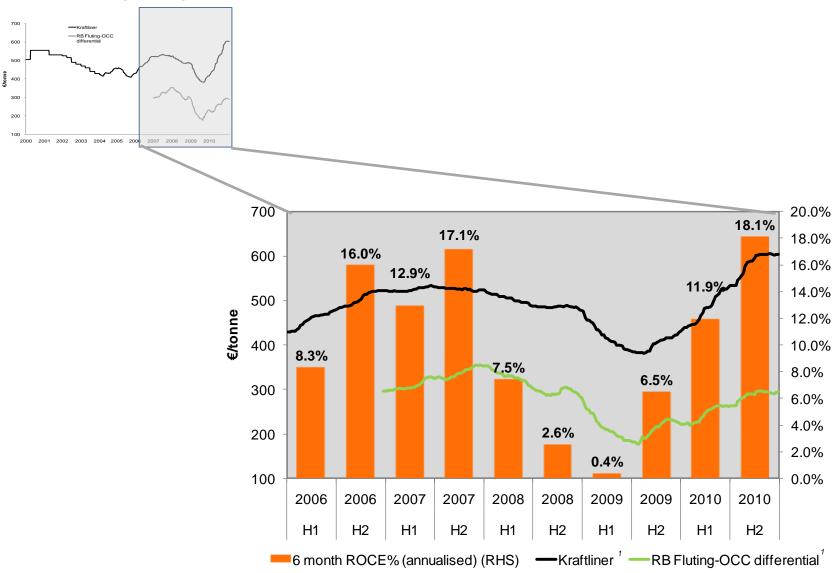


- Further improvement in product prices and volumes
  - Partly offset by significant input cost pressures specifically recovered paper
  - Recent strengthening of eastern-European currencies placed some pressure on export-focused operations
  - Box prices tracking paper further increases required
- Benefiting from Świecie's new RCB machine
  - O Production 410,580 tonnes, well ahead of plan
  - Restructuring successfully concluded
- Possible acquisition of power plant at Świecie
- Solid fundamentals
  - Continued European demand growth
  - No new VCB supply
  - 2012-4 new RCB capacity in line with demand growth
  - Weaker euro supportive to pricing

#### Strong recovery in demand and pricing

# Corrugated – Commodity cycle and returns



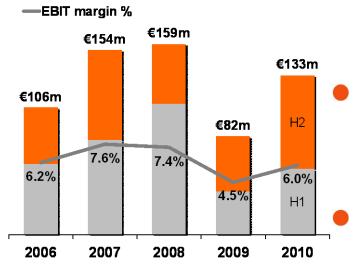


Restructured business delivering improving returns in upturn



## **Bags and Coatings**

#### Underlying operating profit



Significant Kraft Paper selling price increases achieved

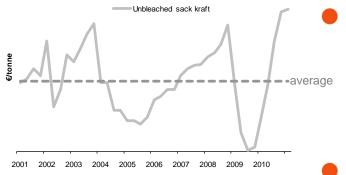
- Partially offset by sharp rise in input costs, mainly wood
- Recent pressure from strong eastern European currencies

European volumes largely recovered, supported by exports

- Negligible market-related downtime (2009: ~87,000t)
- Re-start of Stambolijski in June 2010 (~80,000t capacity)

Industrial Bag volume increases, offset by margin squeeze

- 2010 bag pricing lagged paper input cost increases
- Meaningful price increases achieved for 2011



#### Fundamentals remain positive

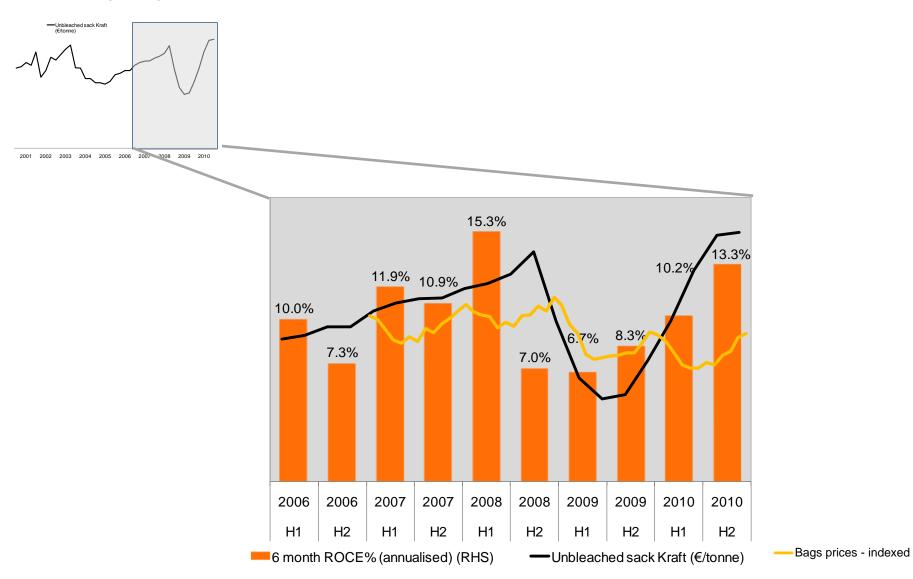
- Substantial permanent supply contraction during recession
- No new capacity in the pipeline
- Weaker euro supportive to pricing
- Coatings & Consumer Packaging continue to enjoy demand growth, partly offset by rising polymer costs

#### Wood costs and bags pricing limiting gains

Source : Mondi - Nominal prices Page 15

# **Bags and Coatings – Commodity cycle and returns**





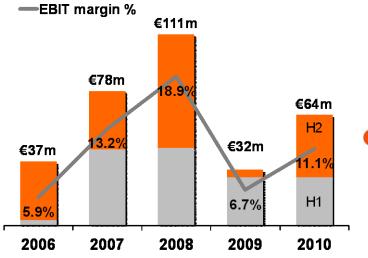
#### Benefiting from sharp volume and price recovery

Source : Mondi - Nominal prices Page 16

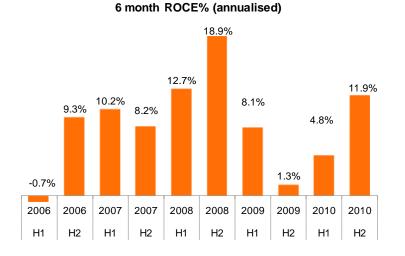


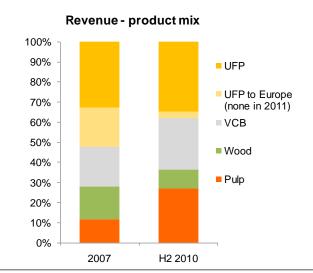
#### **South Africa Division**

#### **Underlying operating profit**



- Improved result, however still short of targeted levels
  - Strong recovery in average pulp export selling prices
  - Partially offset by rand strength
  - Domestic cost inflation, most notably electricity
- Exited the European uncoated fine paper market
  - Now focused on domestic and Africa
  - Further ~120,000 tonnes UFP capacity reduction
  - Restructuring initiated to re-align the cost base
  - Second half pulp volumes benefit



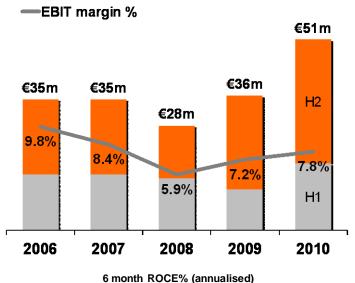


Focusing on domestic markets & pulp exports

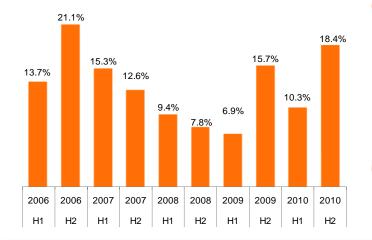


## **Mondi Packaging South Africa**

#### **Underlying operating profit**



- Very pleasing performance, especially on costs
- Pricing broadly unchanged until final quarter
- Demand largely back to pre-recession levels
  - Growth in agricultural products for export supported the stronger second half result
  - Industrial sector remains under pressure

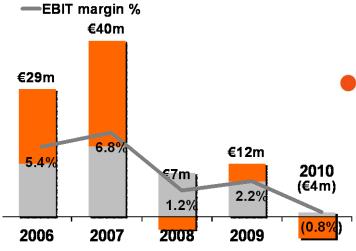


- Improved margins due mainly to cost savings and volume gains
  - Partially offset by above inflation labour and electricity increases
- Translation benefits resulting from the stronger rand



### Newsprint





- Sale of Europapier completed November 2010
  - €6 million profit up to October 2010
  - Aylesford severely impacted by lower selling prices and input cost pressures, notably recycled paper
    - Plus additional waste disposal costs
    - Price increases in excess of 20% have been negotiated in 2011 – more required to return to profitability
- Mondi Shanduka Newsprint ("MSN") impacted by reduced demand and lower selling prices
  - South African rand strength reduced returns from export sales and put pressure on domestic pricing
  - Increasing electricity prices are severely hampering profitability – resulting in a special item asset impairment being recognised

#### **Newsprint under pressure**



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### Syktyvkar mill modernisation

#### Project returns

#### **Wood / Pulp production**

- ~30% woodyard capacity
   increase, ~10% efficiency gain
- ~170,000 tonnes pulp production

#### Sales growth

- ~50,000 tonnes Uncoated Fine
   Paper (~5% of domestic market)
- ~63,000 tonnes Virgin
   Containerboard (~3% of domestic market)
- ~30,000 tonnes market pulp

#### New recovery boiler

- ~100% increased heat supply
- ~571 Mwh additional energy sales

# Reduced environmental footprint

- Extended shut for integration in the second half, with around €15 million adverse trading impact
- Commissioned on schedule and within estimated capital cost (~€545 million)
  - O Paper production to date has exceeded plan, with new UFP production records set
  - Internal pulp delivering expected efficiency benefits, whilst pulp sales commenced in Q4
  - Energy turbine operational

#### Further enhancing Mondi's low-cost position

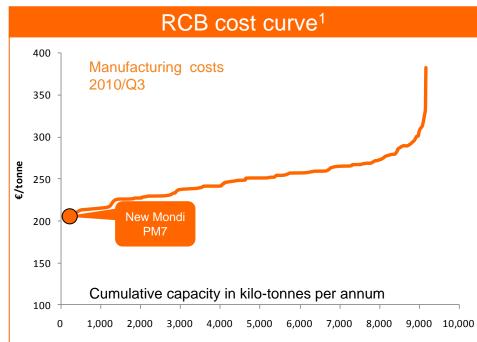


## Świecie's new machine performing well

#### ECO7

- 410,580 tonnes production achieved
  - >85% of full design capacity
  - well ahead of business plan
  - ~213,000 tonnes produced in second half, including impact of a maintenance shut
- Looking for a further >10% increase in output in 2011
- Strong market demand for lightweight grades
- Good pricing levels achieved partially offset by waste paper input cost pressures





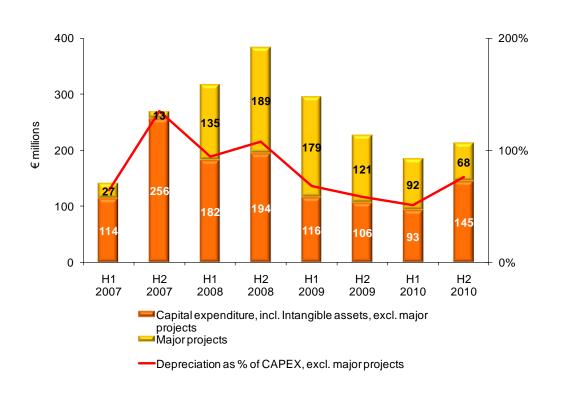
#### Highly competitive asset with integrated converting network

1 Source : RISI Page 22



## **Capital expenditure**

#### Capital expenditure



- Cash spend, excluding major projects was 64% of depreciation (2009: 63%; 2008: 101%)
- Approximately €50 million still to spend on major projects



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### **Summary**

- Sustained improvement in order inflows, volumes and prices across all main products
- Strong operational performance
- Significant earnings recovery
- New Polish and Russian investments performing well
- Further refined portfolio with sale of non-core assets
- Significant increase in full year dividend
- Attractive sector fundamentals
- Risks
  - Continued cost pressures
  - Currency volatility
  - Macro-economic environment

#### Continuing to deliver

